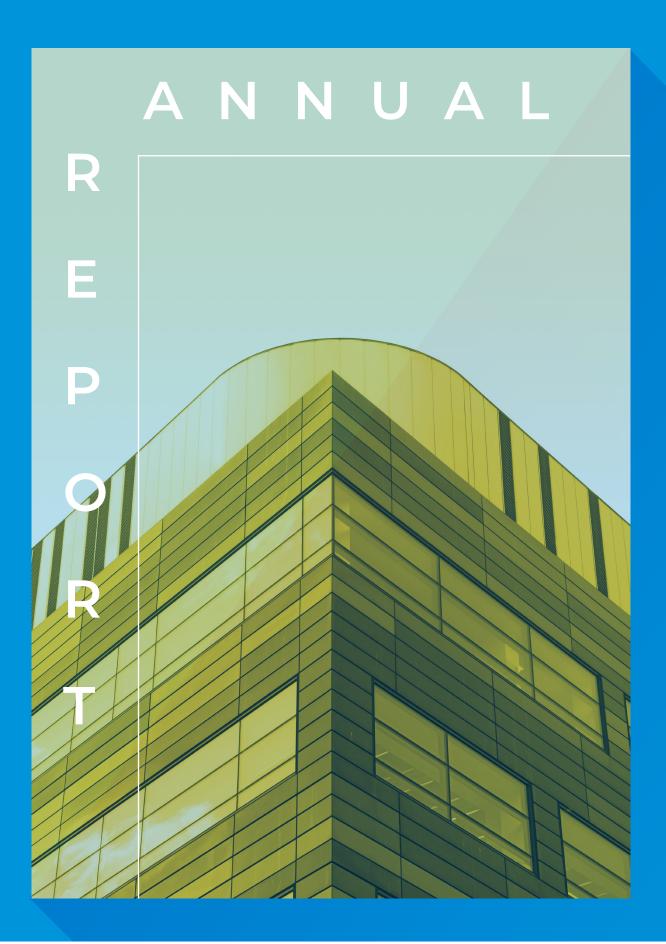


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ABOUT OUR COMPANY



JENNY RAE LE ROUX MANAGING DIRECTOR



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JENNY RAE LE ROUX
MANAGEMENT CONSULTED
MANAGING DIRECTOR

THE MC METHODOLOGY



The consulting salary data you are about to read – representing 90+ firms across the industry – was sourced via our community of 3M+ readers and thousands of private interview prep clients who anonymously share their written offer letters and written submissions with us.

In addition, firms who do not want to be left out of the conversation share their compensation packages directly with us. When firms do not share their compensation data, it implies to many readers that the salaries they offer are under-market.

You may notice some noteworthy firms missing from our report – if we have not received verifiable data, we do not publish estimates. However, we will provide updates to the annual report for no charge when and if that data does come in.

Note: All salary numbers are in USD unless otherwise noted.

Disclaimer: Use of this data is permissible only for internal benchmarking and strategic planning purposes. This data may not be disseminated, copied, published, or shared without the express written consent of Management Consulted.

CONSULTING SALARIES OVERVIEW

Softening demand for consulting services. A loosening labor market. Upheaval in tech and banking – the two primary industries that compete with management consulting for talent.

As we wrote last year, these forces gave us the expectation that starting consulting salaries – which typically increase by 5-10% per year – would be stagnant this year. We were not disappointed.

From the outside, the management consulting landscape looks like it is in turmoil – headlines of layoffs, hiring freezes, and delayed start dates dominated the industry in 2023.

However, look below the surface, and you'll see that the industry is "normalizing" from a post-pandemic sugar high, where starting salaries increased by 15-20% annually, firms hired their largest incoming analyst cohorts ever, and the overall industry grew at a strong double-digit CAGR.

Demand for consulting services is still markedly higher than it was in 2019, headcounts across firms are still elevated compared to pre-pandemic, and starting consultant compensation is >20% higher than four years ago.

However, that is little comfort to those entering the industry in 2024. At both the pre-MBA and post-MBA entry levels, 2024 consulting salaries stayed flat compared to 2023. There are exceptions to the rule, as you'll see in the report, but this is the first time in years we have seen overall starting salaries not increase at all from year-to-year.

This news is noteworthy for two reasons: first, this

salary stagnation came amidst still elevated global inflation, delivering a purchasing power decrease to new consultants in 2024 compared to 2023. Second, salaries and bonuses stayed flat industry-wide, increasing the allure of "brand-name" firms who can offer candidates intrinsic career value beyond total compensation.

As we predicted last year, this year's compensation inertia took place at both the pre-MBA and post-MBA entry levels and was most pronounced in the U.S. market. We did see salary growth in markets outside of the U.S., as many markets (e.g., Europe) begin to catch up to U.S. salaries, which have far outpaced global peers in recent years. Still, while many firms aim to achieve parity in purchasing power for employees across geographies, this isn't often achieved, and the purchasing power of U.S. consultants is still stronger in 2024.

While firms kept base compensation flat, many went further – decreasing the total earning power of new consultants by decreasing the maximum performance bonuses they could earn. In addition, after recent updates to top-down compensation structures, raises this year were also lower. This tells us two things: first, many firms are using depressed raises as a tool to increase attrition, which has been lower than historical averages over the last year.



AT THE TOP OF THE MARKET, UNDERGRADUATE HIRES CAN EXPECT:

- § Base: ~\$112k
- § Performance Bonus: ~\$30k
- § Signing Bonus: ~\$5k

Second, with slowdowns in traditional exit sectors (e.g., corporate strategy, PE), firms aren't worried about too much talent leaving at once.

As we move into 2024 (when offers with 2025 start dates will be handed out), we expect the competition for talent between consulting, Wall Street, and Silicon Valley to increase. As interest rate increases come to an end, we anticipate that IPO and M&A activity will increase, leading to larger incoming analyst cohorts in banking. Furthermore, as the cost of capital flatlines, we expect muted growth in Big Tech as well. In summary, as the risk of high fixed-cost salaries decreases for finance and tech, we should see commensurate salary growth for entry level consultants this upcoming year.

As we look towards 2025, we predict that compensation growth in non-U.S. markets will continue to outpace compensation growth in the U.S. Salary growth has traditionally been on a flatter curve in these markets, and this should be the year that the curve continues to "catch up" a little bit. However, we do anticipate that starting salaries in the U.S. will also rise in 2025.

Furthermore, like we wrote last year, we still expect that firms will begin to hit the upper limits of their pricing power within the next decade as the competition between established players grows ever fiercer. This may spur firms to begin to prioritize cheaper, pre-MBA hires as opposed to more expensive post-MBA ones. We believe this is already playing out in the market, as evidenced by the fact that full-time MBA hiring decreased at a higher level in 2023 than full-time pre-MBA hiring.

We also predicted last year that M&A activity would slow across the management consulting landscape. This came to pass, although the general patterns we first identified in 2022 still hold true: first, large firms would rather acquire boutique strategy houses instead of organically building their own strategy practices.

Second, traditional strategy firms are in the market for specialist players across cloud services, supply chain, sustainability, and other sectors. We expect this activity to pick back up in 2024 as the interest rate environment stabilizes.

When compared to historical trends, the management consulting industry is in a strong position. While growth slowed last year, demand is still elevated compared to pre-pandemic levels, driven largely by increased digital, S&O, ESG, and supply chain work.

Overall, even amid declining growth, margins held steady due to layoffs, reduced hiring, and flatlining salaries.

Could the pain continue in 2024? Absolutely. Industry growth is still concentrated in a small core of established players, and when the growth of these entities slows, it has an outsized industry impact. Furthermore, the specter of economic uncertainty still looms, decreasing the number of market entrants. Add it all up, and there continues to be less overall competition in the market than there was ten years ago.

Still, there are signs that global macroeconomic activity will slightly increase in 2024. If this bears true, demand for consulting services should rise. This expansion in economic activity should tighten some of the slack in the labor market, which in turn will lead to slight wage increases.



SIMILARLY, THE TOP OF THE MARKET TREATS MBA HIRES AS SUCH:

- § Base: ~\$192k
- § Performance Bonus: ~\$63k
- § Signing Bonus: ~\$35k



Salaries

Up the career ladder

01

FIRST-YEAR OUT OF UNDERGRAD/MASTER'S PROGRAM

- Base: ~\$110k
- Performance Bonus: up to ~\$30k
- Signing Bonus: ~\$5k

02

FIRST YEAR OUT OF MBA/PH.D. PROGRAM

- Base: ~\$190
- Performance Bonus: up to ~\$60k
- Signing Bonus: ~\$35k

03

MANAGER/PROJECT LEADER (2-3 YEARS OUT OF MBA/PH.D.) PROGRAM

- Base: \$220-240k
- Bonus: \$100-140k

04

ASSOCIATE PRINCIPAL/SENIOR PROJECT LEADER (4-5 YEARS OUT OF MBA/PH.D.) PROGRAM

- Base: \$275-350k
- Bonus: \$150-250k

05

JUNIOR PARTNER/PRINCIPAL (6-8 YEARS OUT OF MBA/PH.D.) PROGRAM

- Base: \$375-450k
- Bonus: \$375-575k

06

SENIOR PARTNER/DIRECTOR (10+ YEARS OUT OF MBA/PH.D.) PROGRAM

- Base: \$500-700k
- Bonus: \$500k+

UNDERGRADUATE/
MASTER'S CONSULTING
COMPENSATION

UNDERGRADUATE/MASTER'S COMPENSATION FIRMS LIST

- 1. AArete
- 2. Advancy
- 3. Advisory Board Company
- 4. Accenture
- 5. Accenture Federal
- 6. Accenture Strategy
- 7. Alpha FMC
- 8. Altman Solon
- 9. Alvarez & Marsal
- 10. Analysis Group
- 11. Analysys Mason
- 12. Artisan Healthcare Consulting
- 13. Atkins Global
- 14. Aurthor D. Little
- 15. Avanade
- 16 Avencore
- 17. Bain & Company
- 18. Bates White Economic Consulting
- 19. BCG (Boston Consulting Group)
- 20. BearingPoint
- 21. Beghou Consulting
- 22. Berkeley Research Group
- 23. Brattle Group
- 24. Bronner Group, LLC
- 25. Booz Allen Hamilton
- 26. Cambridge Associates
- 27. CapCo
- 28. Capgemini
- 29. Capgemini Invent
- 30. Capital One Strategy Group
- 31. Carlisle & Co
- 32. CBPartners
- 33. CCC Intelligent
- 34. CCG Catalyst
- 35. cg42
- 36. Charles River Associates International (CRAI)
- 37. Chartwell Consulting
- 38. CIL Management Consultants
- 39. Citeline
- 40. Clearview Healthcare Partners
- 41. Cognizant

- 42. Cornerstone Research (Analysis Group)
- 43. Credera
- 44. Crowe LLP
- 45. Dalberg Global Development Advisors
- 46. DeciBio Consulting
- 47. Deloitte Consulting
- 48. Deloitte Government & Public Services
- 49. Deloitte S&A
- 50. Deloitte Tech
- 51. Ducker Carlisle
- 52. Efficio Consulting
- 53. EY Consulting
- 54. EY-Parthenon
- 55. FTI Consulting
- 56. Gallup Consulting
- 57. Gartner
- 58. Grant Thornton
- Guidehouse (formerly Navigant Consulting)
- 60. Huron Consulting
- 61. Insight Sourcing Group
- 62. Investor Group Services (IGS)
- 63. IQVIA Consulting Services
- 64. IRI Growth Consulting
- 65. Kaiser Associates
- 66. Kalypso
- 67. Kearney
- 68. Kenway Consulting
- 69. Kepler Cannon
- 70. KPMG Consulting
- 71. Kroll (formerly Duff and Phelps)
- 72. Kx Advisors
- 73. L.E.K. Consulting
- 74. Mars & Co
- 75. McKinsey & Company
- 76. Mercer Management and HR Consulting
- 77. Monitor Deloitte
- 78. NERA Economic Consulting
- 79. Newton Europe

- 80. NTT Data (Formerly Carlisle & Gallagher)
- 81. OC&C Strategy Consultants
- 82. Oliver Wyman
- 83. Optum Consulting Development Program
- 84. Oxbow Partners
- 85. PA Consulting Group
- 86. Palm Tree LLC
- 87. Peloton Consulting Group
- 88. Plural Strategy
- 89. Porsche Consulting
- 90. Prescient Healthcare Group
- 91. Prophet
- 92. Protiviti
- 93. Putnam
- 94. PwC
- 95. PwC Strategy&
- 96. Reference Point
- 97. Rios Partners
- 98. Riveron
- 99. RSM (formerly McGladrey)
- 100. Sendero Consulting
- 101. Simon-Kucher & Partners
- 102. Slalom Consulting
- 103. SSA & Company
- 104. Stax
- 105. Targus Consulting
- 106 Teneo
- 107. The Dedham Group
- 108. The Keystone Group
- 109. Third Horizon Consulting Partners
- 110. Triage Consulting Group (now Cloudmed)
- 111. Wavestone
- 112. West Monroe Partners
- 113. Wilson Perumal & Company
- 114. World Wide Technology
- 115. ZS Associates

UNDERGRADUATE/MASTER'S COMPENSATION

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
BOUTIQUE FIRMS (<200 EMPLO)	/EES)					
Altman Solon	\$95,000	up to \$14,250	up to \$109,250	\$10,000	401k match up to 5% of total comp	PTO Vacation: 20 days/year
Analysys Mason	UK: £48,000	UK: up to £4,800	UK: up to £52,800	UK: £4,000	-	-
Artisan Healthcare Consulting	\$81,000	up to \$20,250	up to \$101,250	\$5,000	-	PTO Vacation: 15 days
Avencore	\$100,000	up to \$25,000	up to \$125,000	\$15,000	-	PTO Vacation: 21 days/year Relocation: up to \$10,000
Beghou Consulting	\$80,000	Eligible after 1st full calendar year	up to \$80,000	\$10,000	Max 3.5% match	PTO Vacation: 18 days
Bronner Group	\$62,500	up to \$5,000	up to \$67,500	-	No match	PTO Vacation: 18 days
Capital One Strategy Group	\$106,000- \$113,000 (geo- dependent)	up to \$6,600	up to \$119,600	up to \$20,000 (after tax)	4.5% match	Relocation: up to \$3,000 PTO Vacation: 15 days
Carlisle & Co	\$86,000	-	up to \$86,000	\$5,000	-	-
CBPartners	\$70,000	up to \$10,500	up to \$80,500	\$2,000	-	-
CCG Catalyst	-	-	up to \$75,000	-	-	-
cg42	-	-	up to \$86,250	-	-	-

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other	
BOUTIQUE FIRMS (<200 EMPLOYEES)							
Chartwell Consulting	UK: £48,000	UK: up to £13,000	UK: up to £61,000	UK: £5,000	-	UK: PTO Vacation: 25 days	
CIL Management Consultants	\$80,000	up to \$8,000	up to \$88,000	-	4.5% match	PTO Vacation: 17 days Relocation: up to \$5,000	
Dalberg Global Development Advisors	UK: £32,196	-	UK: £32,196	-	-	-	
DeciBio Consulting	\$86,000	-	up to \$86,000	-	-	-	
Ducker Carlisle	\$86,000	-	up to \$86,000	\$5,000	-	-	
Insight Sourcing Group	\$83,720	-	up to \$83,720	-	-	-	
Investor Group Services (IGS)	\$90,000	up to \$40,000	up to \$130,000	\$7,500	3% match	PTO Vacation: 15 days Relocation: \$2,500 Raises: \$15,000 base salary raise in Year 2	
Kenway Consulting	\$90,000	up to \$22,500	up to \$112,500	-	-	PTO Vacation: Unlimited Relocation: up to \$5,000	
Kepler Cannon	\$85,000	up to \$5,000	up to \$90,000	-	8% of base salary	PTO Vacation: 15 days/year Relocation: up to \$3,000	
Kx Advisors	\$76,500	up to \$7,650	up to \$84,150	-	-	PTO Vacation: 15 days/year	
Mars & Co	\$95,000	-	up to \$95,000	\$5,000	.50 match of each \$1 up to 4%	PTO Vacation: 20 days/year Relocation: up to \$5,000	

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other		
BOUTIQUE FIRMS (<200 EMPLOY	BOUTIQUE FIRMS (<200 EMPLOYEES)							
Oxbow Partners	UK: £45,000	UK: up to £11,250	UK: up to £56,250	-	-	UK: PTO Vacation: 25 days		
Palm Tree LLC	\$75,000	up to \$30,000	up to \$105,000	-	-	-		
Plural Strategy	\$80,000	up to \$20,000	up to \$100,000	-	-	PTO Vacation: 15 days		
Prophet	\$92,000	up to \$10,120	up to \$102,120	\$8,000	-	PTO Vacation: 20 days Relocation: up to \$2,000		
Putnam	\$75,000	up to \$7,500	up to \$82,500	\$5,000	-	-		
Reference Point	\$95,000	up to \$13,800	up to \$108,800	-	-	-		
Rios Partners	\$60,000	-	up to \$60,000	-	-	-		
Targus Consulting	\$88,400	up to \$18,000	up to \$106,400	\$5,000	4%	PTO Vacation: 30 days Raises: \$12,500 retention bonus after 2 years		
The Keystone Group	\$100,000	-	up to \$100,000					
The Dedham Group	\$95,000	up to \$9,500	up to \$104,500	-	-	-		
Third Horizon Consulting	-	-	up to A\$56,500	-	-	-		
Wilson Perumal & Company	\$120,000 (Master's)	up to \$24,000 (Master's)	up to \$144,000 (Master's)	-	3% guaran- teed, up to 6% match	PTO Vacation: 15 days		

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
BOUTIQUE FIRMS (200-500 EMP	LOYEES)					
AArete	-	-	up to \$73,500	-	-	-
Advancy	\$100,000 (NYC)	up to \$15,000	up to \$115,000	\$4,000	5% match	PTO Vacation: 20 days Relocation: up to \$3,000
Bates White Economic Consulting	\$105,000	Spot bonuses	at least \$105,000	up to \$12,500	5% contribu- tion to profit share, subject to vesting	PTO Vacation: 20 days Raises: Salary and promotion review every 6 months
Brattle Group	\$78,000	up to \$15,000	up to \$93,000	\$15,000	-	-
Citeline	\$90,000	-	up to \$90,000	-	3% match	PTO Vacation: 20 days
Clearview Healthcare Partners	\$92,500 UK: £50,000	up to \$10,000	up to \$102,500	\$7,500	-	PTO Vacation: 15 days/year Relocation: up to \$2,500
Kaiser Associates	\$87,000 (DC)		up to \$87,000 (DC)	\$3,000	25% match up to 8%	PTO Vacation: 15 days Relocation: up to \$8,700
Kalypso	up to \$70,050	up to \$3,500	up to \$73,550	up to \$2,500	3% of total comp	Fixed Allow- ance: + \$45/billable hour
Newton Europe	UK: £45,000	-	UK: up to £45,000	-	-	-
OC&C Strategy Consultants	\$100,000 UK: £54,000	up to \$25,000 UK: up to £10,800	up to \$144,500 with incentives	\$7,500 UK: £7,000	match up to 3.5% of salary	PTO Vacation: 20 days Relocation: up to \$5,000
Peloton Consulting Group	\$64,000	up to \$3,200	up to \$67,200	\$1,000	-	-
Prescient Healthcare Group	\$85,000	-	up to \$85,000	-	4% match	PTO Vacation: 20 days

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
BOUTIQUE FIRMS (200-500 EMPL	OYEES)					
Sendero Consulting	-	-	up to \$65,000	-	-	
SSA & Company	-	-	up to \$103,500	-	-	
Stax	\$85,000	up to \$17,000	up to \$102,000	\$2,500	4% match	PTO Vacation: 15 days Profit Sharing: 3-10% of base after Year 1
Triage Consulting Group (now Cloudmed)	\$55,000	up to \$2,500	up to \$57,500	\$600	2% match	PTO Vacation: 20 days/year
		0				
BOUTIQUE FIRMS (501-2000 EM	BPLOYEES)	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
BOUTIQUE FIRMS (501-2000 EM Advisory Board Company		' Performance Bonus	Lotal Cash on to \$68,500	Signing Bonus	Retirement	PTO Vacation: 23 days
	IPLOYEES)	. Performance Bonus		snuog snuog - C\$6,250	. Retirement	PTO Vacation:
Advisory Board Company	\$68,500 \$5104,000	Performance	up to \$68,500 up to	-	- Setirement	PTO Vacation: 23 days Profit Sharing: C\$15,000 PTO Vacation:
Advisory Board Company Alpha FMC	\$68,500 \$68,500 C\$104,000 (Toronto)	-	up to \$68,500 up to C\$104,000	- C\$6,250	-	PTO Vacation: 23 days Profit Sharing: C\$15,000 PTO Vacation:
Advisory Board Company Alpha FMC Analysis Group	\$68,500 \$68,500 C\$104,000 (Toronto) \$92,500	- up to \$24,050 up to \$15,750	up to \$68,500 up to C\$104,000 up to \$120,250 up to \$105,750 (target:	- C\$6,250 \$12,500	- 5% match up to 6% of full	PTO Vacation: 23 days Profit Sharing: C\$15,000 PTO Vacation: 25 days PTO Vacation: Unlimited (min
Advisory Board Company Alpha FMC Analysis Group Arthur D Little	\$68,500 \$68,500 C\$104,000 (Toronto) \$92,500	- up to \$24,050 up to \$15,750 (target: \$9,000)	up to \$68,500 up to \$104,000 up to \$120,250 up to \$105,750 (target: \$99,000)	- C\$6,250 \$12,500 \$10,000	- 5% match up to 6% of full	PTO Vacation: 23 days Profit Sharing: C\$15,000 PTO Vacation: 25 days PTO Vacation: Unlimited (min

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
BOUTIQUE FIRMS (501-2000 EM	PLOYEES)					
Charles River Associates International (CRAI)	\$95,000	up to \$20,000	up to \$115,000	\$15,000	\$10,000	PTO Vacation: 25 days/year Relocation: up to \$2000
Cornerstone Research (Analysis Group)	\$97,000	up to \$10,000	up to \$107,000	\$15,000	50% match for first 6% of individual contributions in 401k	100% of moving expenses; 4 nights in hotel while house hunting; all broker fees
Credera	up to \$90,000	up to \$18,000	up to \$108,000	\$10,000	-	PTO Vacation: 25 days
Efficio Consulting	\$85,000	up to \$12,750	up to \$97,750	-	3.5% match	PTO Vacation: 25 days
Gallup Consulting	\$55,000	up to \$10,000	up to \$65,000	-	-	PTO Vacation: Unlimited
NERA Economic Consulting	\$88,000	Uncapped	at least \$88,000	\$20,000	4% base and 50% match up to 6%	-
NTT Data (Formerly Carlisle & Gallagher)	\$84,000	-	up to \$84,000	\$10,000	-	-
Porsche Consulting	\$90,000	up to \$4,500	up to \$94,500	-	6% match	PTO Vacation: 15 days
Riveron	\$105,000	up to \$20,000	up to \$125,000	-	-	-

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other		
BOUTIQUE FIRMS (501-2000 EM	BOUTIQUE FIRMS (501-2000 EMPLOYEES)							
Simon-Kucher & Partners	\$90,000 Masters: \$105,000 Canada: C\$75,000) UK: £52,000	\$8,100 - \$9,450	up to \$99,450	up to \$5,000	3% match	PTO Vacation: 15 days Relocation: up to \$2,000		
Teneo	\$90,000	up to \$15,000	up to \$105,000	\$5,000	-	PTO Vacation: Unlimited		
West Monroe	\$75,000- \$96,500 (geo contingent)	up to \$3,860	up to \$100,360 (geo contingent)	\$7,500	6% of salary 401(k) match and ESOP	PTO Vacation: Unlimited Stock: Option to pur- chase shares		
	Base	Performance Bonus	Total Cash	Signing Bonus	Retire- ment	Other		
BOUTIQUE FIRMS (>2000 EMPLO	DYEES)							
Accenture	up to \$79,500 Canada: C\$70,000 UK: £33,500 Melbourne: A\$67,000	up to \$5,000	up to \$84,500	\$10,000 UK: £10,000	6% match Melbourne: A\$6,700	PTO Vacation: 20 days Stock: 15% discount on Accenture stock		
Accenture Federal	\$82,000	-	up to \$82,000	\$10,000	-	Relocation: up to \$2,500		
Accenture Strategy	\$105,000 Canada: C\$95,000 India: Rs 2,808,000	up to \$30,000	up to \$135,000	\$12,500 Canada: C\$10,000	6% match for 401k after 1st year	PTO Vacation: 20 days Stock: 15% discount on Accenture stock Relocation: up to \$2,500		

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
BOUTIQUE FIRMS (>2000 EMPLO	DYEES)					
Alvarez & Marsal	\$85,000- \$129,000 (CRG: \$100,000)	up to \$51,000 (CRG: up to \$100,000)	up to \$180,000	\$5,000	6% match	-
Atkins Global	UK: £32,000	-	UK: £32,000	UK: £2,500	-	-
Avanade	\$82,000	up to \$1,640	up to \$83,640	\$2,500	6% match	PTO Vacation: 20 days
BearingPoint	\$70,000	-	up to \$70,000	\$5,000	-	-
Booz Allen Hamilton	\$75,000	up to \$4,000	up to \$79,000	-	6% match for 401k	Relocation: up to \$5,000
Booz Allen Hamilton - Middle East (Dubai, Abu Dhabi, Doha, Beirut, Riyadh)	\$60-80,000	\$9-12,000	\$69,000 - \$92,000	-	1 month of latest salary per year of service	Allowances: 40% of base paid in Dubai/ Abu Dhabi/ Doha; 30% in Riyadh Relocation: Dubai, Abu Dhabi: up to \$15,000
Capgemini	\$68,000	-	up to \$68,000	\$5,000	-	-
Capgemini Invent	\$85,000 UK: £51,000		up to \$85,000	\$5,000		-
CapCo	\$75,000	-	up to \$75,000	\$10,000	-	PTO Vacation: 17 days
Cognizant	up to \$73,000		up to \$73,000	\$5,000	50% match up to 6%	PTO Vacation: 15 days Raises: \$5,000 bonus after 1st 30 days; \$5,000 bonus after 1st year

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
BOUTIQUE FIRMS (>2000 EMPL	OYEES)					
Crowe LLP	up to \$86,000	-	up to \$86,000	up to \$7,500	\$0.50 on the \$1 for first 5% (2.5% match)	PTO Vacation: Unlimited
FTI Consulting	\$88,000	up to \$12,000	up to \$100,000	up to \$8,000	\$0.83 on \$1 up to 6%	PTO Vacation: 20 days Overtime bonus: \$45/hour > 36.5 hrs Relocation: up to \$2,000
Gartner	\$76,000	up to \$1,900	up to \$77,900	-	5% match	PTO Vacation: 22 days Raises: performance bonus up to 12% of base after 2 years Relocation: up to \$5,000
Grant Thornton	\$86,400	-	up to \$86,400	\$2,000	4% match	PTO Vacation: Unlimited
Guidehouse (formerly Navigant Consulting)	\$77,000	up to \$6,160	up to \$83,160	\$5,000	3% match	-
Huron Consulting	\$75,000	up to \$7,500	up to \$82,500	\$5,000	6% match	PTO Vacation: Unlimited
IQVIA Consulting Services	\$90,000	up to \$6,300	up to \$96,300	\$7,500	-	PTO Vacation: 25 days
IRI Growth Consulting	\$72,000	up to \$7,200	up to \$79,200	\$5,000	-	PTO Vacation: Unlimited
Kearney	\$100,000 Canada: C\$100,000 Dubai: AED 600,000 Romania: €46,200	up to \$15,000 Canada: up to C\$15,000	up to \$115,000	\$10,000 Canada: C\$10,000	3% matching on 6% contri- bution	Profit Sharing: up to \$8,500 Relocation: up to \$10,000

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other		
BOUTIQUE FIRMS (>2000 EMPLOYEES)								
Kroll (formerly Duff and Phelps)	\$75,000	up to \$3,000	up to \$78,000	\$5,000	-	Relocation: up to \$6,000		
L.E.K. Consulting	\$95,000 UK: £50,000 Munich: €36,000	up to \$3,000 UK: up to £2,750 Europe: up to €3,000	up to \$98,000	\$10,000 UK: £5,500	5% of profit share	Profit Sharing: up to \$19,600 PTO Vacation: 15 days/year Relocation: up to \$2,500 Tuition: up to \$3,000 for returning interns		
Mercer Management and HR Consulting	\$77,000	Unlimited overtime available	up to \$77,000 + overtime	\$7,500	4% of base and 50% up to 6% of base after 1st year	PTO Vacation: 20 days		
Oliver Wyman	\$110,000 Canada: C\$100,000	up to \$18,700	up to \$128,700	\$10,000 Canada: C\$10,000	50% of 6% match, 4% con- tribution after first year	PTO Vacation: 17 days/year Relocation: up to \$2,000		
Optum Consulting Development Program	\$81,000		up to \$81,000	\$3,000	Up to 4.5% match on 6% employee contribution	PTO Vacation: 23 days		
PA Consulting Group	UK: £36,000	UK: up to £4,000	UK: up to £40,000	UK: £1,000	-	PTO Vacation: UK: 25 days		
Protiviti	up to \$75,000	up to \$3,000	up to \$78,000	\$5,000	-	-		
RSM (formerly McGladrey)	\$75,500	up to \$2,640	up to \$78,140	up to \$5,000	-	PTO Vacation: Unlimited		
Slalom Consulting	-	-	up to \$72,000	-	-	-		
Wavestone	\$81,000	up to \$3,240	up to \$84,240	\$7,500	5% 401k match	PTO Vacation: 25 days/year Relocation: up to \$5,000		
World Wide Technology (WWT)	\$90,000	\$10,000 guaranteed	up to \$100,000	\$5,000	-	Profit Sharing: 3-5%		

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
BOUTIQUE FIRMS (>2000 EMPLO	OYEES)					
ZS Associates	\$90,000	up to \$9,000	up to \$99,000	up to \$8,000	3% salary match	PTO Vacation: 15 days Relocation: up to \$3,000 Tuition: up to \$5,000 Cost of Living Adjustment: up to \$18,000
ZS Associates - Canada	C\$85,000	-	C\$85,000	-	-	Relocation: up to C\$3,000
ZS Associates - Tokyo	¥5,500,000	-	¥5,500,000	-	-	Relocation: up to ¥300,000
ZS Associates - UK	£47,000	up to £3,500	up to £50,500	£3,000	-	Relocation: up to £2,000

BIG 4 OVERVIEW

At the beginning of the pandemic, the Big 4 undertook the strictest hiring freezes, job cuts, and salary decreases amongst any category of firms. 2023 seemed like déjà vu – hiring dramatically slowed at each of the Big 4, and EY even laid off 10% of its partners. Salaries remained flat across practice areas for 2024, with the highly profitable strategy practices still outpacing their counterparts in terms of total compensation. Deloitte, EY, and PwC have made significant investments in their strategy arms over the last few years, and these practices have separated themselves from KPMG Strategy in terms of prestige and pay.

Deloitte Total Comp

EY Total Comp

EY Consulting

~\$78K

~\$85k ~\$90k

~\$90k

	Deloitte S&A	Deloitte Consulting		EY S&O
2021	~\$98k	~\$97k	2021	~\$111K
2022	~\$102.5k	~\$102.5k	2022	~\$115k
2023	~\$112.5k	~\$107.5k	2023	~\$130k
2024	~\$112.5k	~\$107.5k	2024	~\$130k

KPMG Total Comp

PwC Total Comp

	KMPG Strategy	KPMG Consulting		PwC Strategy&	PwC Consulting
2021	~\$100K	~\$91K	2021	~\$113K	~\$102K
2022	~\$100k	~\$85k	2022	~\$132k	~\$102k
2023	~\$110k	~\$100k	2023	~\$132k	~\$102k
2024	~\$110k	~\$100k	2024	~\$132k	~\$102k

Deloitte.

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
UNDERGRADUATE/MASTER	R'S SALARY					
Deloitte Consulting	\$88,000 - \$95,000 Master's: up to \$105,000 UK: £32,500- £49,000 Canada: C\$70,000 Luxembourg: €53,000 AUS: A\$57,000	Master's: up to \$26,250 UK: up to £4,900 Luxembourg: up to €2,000	up to \$95,000 Master's: up to \$131,250	up to \$12,500 Master's: \$15,000 Canada: C\$5,000	25% match of first 6%	PTO Vacation: 23 days Relocation: up to \$2,500
Deloitte Government & Public Services	\$82,000 GPS Tech: \$88,000	-	up to \$82,000	\$7,000 GPS Tech: \$12,500	25% match of first 6%	-
Deloitte S&A	\$100,000	Only after 3rd year (15% of base)	up to \$100,000	\$12,500	25% match for first 6% of individual contributions in 401k	-
Deloitte Tech	\$70,000 UK: £32,500	-	up to \$70,000	\$7,500	-	-
Monitor Deloitte	\$72,000 (Dubai)	up to \$15,000	up to \$87,000			PTO Vacation: 22 days Relocation: up to \$4,000



	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
UNDERGRADUATE/MASTER'S S	ALARY					
EY	up to \$85,000 Canada: C\$70,000 UK: £55,000 Dublin: €32,000 India: Rs 2,250,000 South Africa: R654,480	Real-time bo- nuses (UK: up to £1,200)	up to \$85,000	up to \$5,000 Canada: C\$3,000	4% base salary match after first year	PTO Vacation: Unlimited Relocation: up to \$2,000
EY-Parthenon	\$100,000 Canada: C\$75,000 Singapore: S\$72,000 UK: £50,000	up to \$22,000	up to \$122,000	\$8,000 Canada: C\$3,000	-	PTO Vacation: Unlimited Relocation: up to \$2,000 Raises: \$50,000 retention bonus in SSG

bonus in SSG after 3 years



Base Performance Bonus Total Cash	Signing Bonus	Retirement	Other
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UNDERGRADUATE/MASTER'S SALARY

KPMG	\$78,000- \$90,000	-	up to \$90,000	up to \$10,000	Match 50% (2.5%) if deposit 5%	PTO Vacation: 30 days Relocation: up to \$2,000
KPMG - Canada	C\$68,000	up to C\$15,000	up to C\$82,000	-	-	Relocation: up to C\$2,000
KPMG - UK	£29,150	-	-	-	-	-
KPMG - Dublin	€32,000	-	-	-	-	-



	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
UNDERGRADUATE/MASTER'S SA	ALARY					
PwC	\$85,000 Canada: C\$72,000	-	up to \$85,000	\$5,000 Canada: C\$5,000	-	
PwC Strategy&	\$100,000	up to \$27,000	up to \$127,000	\$5,000	25% of the first 4% (5 year vest)	PTO Vacation: 15 days Relocation: up to \$2,000
PwC Strategy& - Canada	C\$70,000	up to C\$14,000	up to C\$84,000	C\$5,000	-	-
PwC Strategy& - UK	£52,000	up to £5,200	up to £57,200	£6,000	-	-
PwC Strategy& - Australia	A\$81,000	-	-	A\$11,000	-	-
PwC Strategy& - Dubai	\$70,000	-	-	\$10,000	-	up to \$5,000

MBB OVERVIEW

Compensation packages remained flat – or even slightly decreased – at the post undergrad (i.e., analyst) level. Notably, while fixed compensation remained flat, variable compensation decreased, indicating where the top firms think they can claw back margin without losing top talent. We anticipate starting comp to slightly increase across analyst roles at MBB as we head into 2025.

Bain Total Comp

2021	~\$117k
2022	~\$127k
2023	~\$140k
2023	~\$140k

BCG Total Comp

2021	~\$113k
2022	~\$130k
2023	~\$140k
2023	~\$137k

McKinsey Total Comp

2021	~\$125K
2022	~\$135k
2023	~\$147k
2023	~\$135k

BAIN & COMPANY (4)

UNDERGRADUATE/MASTER'S S	Base WYALAN	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
Bain & Company	\$112,000	up to \$22,500	up to \$134,500	\$5,000	4.5% of base + bonus into 401k, no contribution required	Relocation: \$5,000 Housing Al- lowance: up to \$5,000 PTO Vacation: 20 days/year
Bain & Company - UK	£52,200	up to £11,000	-	£3,000	9% of base salary	Raises: Access to regional performance bonus
Bain & Company - Canada	C\$100,000	-	-	-	-	-



	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
UNDERGRADUATE/MASTER'S S	SALARY					
BCG	\$110,000	up to \$22,000	up to \$132,000	\$5,000	Profit sharing deposited into 401k account	Profit Sharing: up to \$4,400 Relocation: Interest-free loan PTO Vacation: 15 days/year
BCG - Canada	C\$90,000	-	-	C\$8,000	-	-
BCG - Germany	€68,500	-	-	-	-	-
BCG - Australia	A\$67,000	-	-	A\$15,000	-	-
BCG - India	INR 2,150,000	-	-	-	-	-
BCG - UK	£49,500	-	-	-	-	-

McKinsey&Company

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
UNDERGRADUATE/MASTER'S S.	ALARY					
McKinsey & Company	\$112,000	up to \$18,000	up to \$130,000	\$5,000	7.5% into 401k	Relocation: up to \$10,000 PTO Vacation: 19 days/year Housing Allowance: up to \$5,000 (geo contingent)
McKinsey & Company - Canada	C\$100,000	-	-	-	-	-
McKinsey & Company - Hong Kong	\$50,900	-	-	-	-	-



ACCENTURE STRATEGY

Max Base: \$105,000 Max Performance Bonus: \$30,000 Max Signing Bonus: \$12,500 Max Total Compensation: \$147,500

OC&C

Max Base: \$110,000
Max Performance Bonus: \$25,000
Max Signing Bonus: \$7,500
Max Total Compensation: \$142,500

CAPITAL ONE STRATEGY GROUP

Max Base: \$113,000 Max Performance Bonus: \$6,600 Max Signing Bonus: \$20,00 Max Total Compensation: \$139,600

05 BAIN

Max Base: \$112,000 Max Performance Bonus: \$22,500 Max Signing Bonus: \$5,000 Max Total Compensation: \$139,500

OLIVER WYMAN

Max Base: \$110,000 Max Performance Bonus: \$18,700 Max Signing Bonus: \$10,000 Max Total Compensation: \$138,700

07 <u>IC</u>

Max Base: \$90,000 Max Performance Bonus: \$40,000 Max Signing Bonus: \$7,500 Max Total Compensation: \$137,500

08 BCG

Max Base: \$110,000 Max Performance Bonus: \$22,000 Max Signing Bonus: \$5,000 Max Total Compensation: \$137,000

MCKINSEY

Max Base: \$112,000 Max Performance Bonus: \$18,000 Max Signing Bonus: \$5,000 Max Total Compensation: \$135,000

ANALYSIS GROUP

Max Base: \$96,200 Max Performance Bonus: \$24,050 Max Signing Bonus: \$12,500 Max Total Compensation: \$132,750

TRENDS IN UNDERGRADUATE/MASTER'S SALARIES

Yearly Salary Trend

	2021	2022	2023	2024
Base	~\$90k	~\$100k	~\$112k	~\$112k
Signing	~\$5k	~\$5k	~\$5k	~\$5k
Perf. Bonus	~\$18k	~\$22k	~\$30k	~\$30k

^{*}Note: Total compensation calculations include base salary, max performance bonus, and max signing bonus

MBA/PH.D.
COMPENSATION

MBA/PH.D. COMPENSATION FIRMS LIST

- 1. Accenture
- 2. Accenture Strategy
- 3. Alexander Group
- 4. AlixPartners
- 5. Altman Solon
- 6. Alvarez & Marsal
- 7. Analysis Group
- 8. Arthur D Little
- 9. Axtria
- 10. Bain & Company
- 11. BCG (Boston Consulting Group)
- 12. Bellwether Education Partners
- 13. Booz Allen Hamilton
- 14. Brattle Group
- 15. CapCo
- 16. Capgemini
- 17. Capgemini Invent
- 18. Carpedia International
- 19. Charles River Associates International (CRAI)
- 20. CIL Management Consultants
- 21. Clarion Healthcare
- 22. Clearview Healthcare Partners
- 23. Cognizant
- 24. Compass Lexecon
- 25. Credera
- 26. CTG
- 27. DeciBio Consulting
- 28. Deloitte Consulting
- 29. Deloitte Federal
- 30. Deloitte Government & Public Services
- 31. Deloitte Human Capital
- 32. Deloitte Tech
- 33. DGCpartners
- 34. EPAM
- 35. Eversana Consulting
- 36. EY Consulting
- 37. EY-Parthenon
- 38. FTI Consulting

- 39. Galt & Company (AlixPartners)
- 40. Gartner
- 41. GEP Worldwide
- 42. Grant Thornton
- 43. Green Hasson & Janks (GHJ)
- 44. Guidehouse (formerly Navigant Consulting)
- 45. Health Advances LLC
- 46. Huron Consulting
- 47. IBM Global Business Services/IBM Consulting
- 48. Infosys
- 49. Innosight (Acquired by Huron)
- 50. IQVIA Consulting Services
- 51. Kalypso
- 52. Kearney
- 53. KPMG Consulting
- 54. Larx Advisors
- 55. L.E.K. Consulting
- 56. Maine Pointe
- 57. MasterCard Advisors
- 58. McKinsev & Company
- 59. Metyis
- 60. Monitor Deloitte
- 61. Noblis
- 62. OC&C Strategy Consultants
- 63. Oliver Wyman
- 64. Palm Tree LLC
- 65. Partners In Performance
- 66. Point B
- 67. ProcureAbility
- 68. Publicis Sapient
- 69. Putnam Associates
- 70. PwC Strategy&
- 71. Roland Berger Strategy Consultants
- 72. Simon-Kucher & Partners
- 73. Slalom Consulting
- 74. Stax
- 75. Strategic Decisions Group (SDG)
- 76. Strive Consulting

- 77. Targus Consulting
- 78. Tata Consultancy Services (TCS)
- 79. Trinity Life Sciences
- 80. The Chartis Group
- 81. Vizient, Inc.
- 82. Wavestone
- 83. West Monroe
- 84. Wilson Perumal & Company
- 85. World Wide Technology (WWT)
- 86. Xynteo
- 87. ZS Associates

MBA/PH.D. COMPENSATION

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other	
BOUTIQUE FIRMS (<200 EMPLOYEES)							
Altman Solon	\$170,000	up to \$42,500	up to \$212,500	\$30,000	Match up to 5% of income	PTO Vacation: 25 days	
Alexander Group	\$155,000	up to \$15,000	up to \$170,000	up to \$20,000	-	-	
Bellwether Education Partners	\$132,000	up to \$6,563	up to \$138,563	\$10,000	4% match	PTO Vacation: 15 days	
Carpedia International	up to C\$99,000	-	up to C\$99,000	-	-	-	
CIL Management Consultants	\$115,000	up to \$17,250	up to \$132,250	-	4.5% match	PTO Vacation: 17 days	
Clarion Healthcare	\$110,000 (PhD)	up to \$16,500 (PhD)	up to \$126,500 (PhD)	\$10,000 (PhD)	-	Relocation: up to \$2,500	
DeciBio Consutling	\$121,000 (Expert track: \$133,000)	-	up to \$121,000	-	-	-	
DGCpartners	up to \$180,000	-	up to \$180,000	-	-	-	
Galt & Company (AlixPartners)	\$180,000	at least \$60,000 (uncapped)	at least \$240,000	-	-	-	

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
BOUTIQUE FIRMS (<200 EMPLOYEES)						
Health Advances LLC	\$170,000	up to \$42,500	up to \$212,500	\$10,000	4.5% match	PTO Vacation: 18 days Cost Of Living Adjustment: +10% in San Francisco Relocation: up to \$10,000 Tuition: Eligibility after 1 yr of employment
Innosight (Acquired by Huron)	\$165,000	up to \$57,750	up to \$222,750	\$35,000		PTO Vacation: Unlimited Relocation: up to \$10,000
Larx Advisors	up to \$123,625	-	up to \$123,625	-	-	-
Maine Pointe	\$170,000	.5% of every project you work on	at least \$170,000	-	4% after 1st year	PTO Vacation: 29 days
Metyis	UK: £75,000	UK: up to £15,000	UK: up to £90,000			UK: PTO Vacation: 25 days
Palm Tree LLC	\$125,000	up to \$50,000	up to \$175,000	-	-	-
ProcureAbility	\$135,000	up to \$13,500	up to \$148,500	-	up to 4% match	PTO Vacation: 20 days/year
Putnam	\$120,000 UK: £58,000	up to \$25,000 UK: up to £5,800	up to \$145,000	\$10,000 UK: £8,000	-	PTO Vacation: 25 days
Strategic Decisions Group (SDG)	\$120,000	up to \$30,000	up to \$150,000	\$15,000	-	-
Targus Consulting	-	-	up to \$88,000	-	-	-
The Chartis Group	\$160,000	up to \$32,000	up to \$192,000	\$25,000 \$30,000 for re- turning interns		PTO Vacation: 19 days Relocation: up to \$5,000
Trinity Life Sciences	\$125,000	up to \$25,000	up to \$150,000	\$20,000	50% match up to 6% of salary	PTO Vacation: Unlimited

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other		
BOUTIQUE FIRMS (<200 EMPLOY	BOUTIQUE FIRMS (<200 EMPLOYEES)							
Wilson Perumal & Company	\$136,000	up to \$47,600	up to \$183,600	-	3% guaran- teed, up to 6% match	PTO Vacation: 15 days Relocation: up to \$10,000		
Xynteo	UK: £105,000	UK: up to £20,000	UK: up to £125,000	-	UK: 8% match	UK: PTO Vacation: 28 days		
	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other		
BOUTIQUE FIRMS (200-500 EMF	PLOYEES)							
Brattle Group	\$142,000	up to \$42,600	up to \$184,600	\$25,000	-	PTO Vacation: 20 days		
Clearview Healthcare Partners	\$125,000	up to \$25,000	up to \$150,000	\$20,000	2.5% match of base salary	PTO Vacation: 15 days/year Relocation: up to \$2,500		
Kalypso	\$140,800	up to \$7,040	up to \$147,840	\$20,000	3% match	PTO Vacation: 15 days		
MasterCard Advisors	\$155,000 Canada: C\$125,000	up to \$26,350	up to \$181,350	C\$20,000	-	PTO Vacation: 20 days Relocation: up to \$3,000		
OC&C Strategy Consultants	\$180,000	up to \$60,000	up to \$270,000 with incentives	\$25,000	match up to 3.5% of salary	Relocation: up to \$7,500		
Point B	\$120,000	-	up to \$120,000	\$2,500	-	-		
Stax	\$150,000	up to \$20,000	up to \$170,000	\$15,000	-	Profit Sharing: 3-10% of base after Year 1		

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
BOUTIQUE FIRMS (200-500 EMP	LOYEES)					
Strive Consulting	\$142,000	up to \$15,000	up to \$157,000	-	-	PTO Vacation: Unlimited
The Chartis Group	\$166,400	up to \$32,000	up to \$198,400	\$25,000 \$30,000 for re- turning interns	-	PTO Vacation: 19 days Relocation: up to \$5,000

POLITICUE FIRMS (504, 2000 FM	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
BOUTIQUE FIRMS (501-2000 EM	PLOTEES)					
AlixPartners	\$180,000	at least \$60,000 (uncapped)	at least \$240,000	\$30,000 + \$10,000 for returning interns	3.75% of total comp after Year 1	PTO Vacation: 22 days/year Relocation: up to \$5,000
Analysis Group	\$190,000	up to \$47,500	up to \$237,500	\$45,000	5% match	PTO Vacation: 15 days
Arthur D Little	Singapore: S\$111,000	-	-	-	-	-
Charles River Associates International (CRAI)	\$150,000	up to \$24,150	up to \$139,150	-	-	PTO Vacation: 25 days Relocation: up to \$5,000

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
BOUTIQUE FIRMS (501-2000 EM	PLOYEES)					
Compass Lexecon	up to \$160,000	-	up to \$160,000	-	-	-
EPAM	\$186,000	-	up to \$186,000	\$35,000	-	-
Green Hasson & Janks (GHJ)	\$80,000	-	up to \$80,000	-	-	-
Noblis	\$80,000	-	up to \$80,000	\$5,000	-	-
Partners in Performance	-	-	up to C\$180,000	-	-	-
Simon-Kucher & Partners	\$170,000 PhD: \$125,000	up to \$40,800 PhD: up to \$22,500	up to \$210,800	\$25,000 PhD: \$10,000	-	PTO Vacation: 15 days/year Relocation: up to \$2,000
West Monroe	up to \$154,000 (geo contingent)	average 7% base salary	average \$164,780 (geo contingent)	\$15,000 + \$10,000 for returning interns	-	PTO Vacation: Unlimited Stock: Option to pur- chase shares

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
BOUTIQUE FIRMS (>2000 EMPLO	OYEES)					
Accenture	\$130,000	up to \$2,600	up to \$132,600	-	6% match after first year	PTO Vacation: 20 days
Accenture Strategy	\$175,000	\$40,000 (all 1st years out of MBA) + \$15,000 for top performers	up to \$230,000	\$35,000 + \$17,500 early sign on for returning interns	6% match for 401k	PTO Vacation: 20 days/year Relocation: up to \$10,000 Up to \$80,000 tuition reim- bursement for returning in- terns (\$50,000 after taxes)
Accenture Strategy - Canada	C\$160,000	-	-	C\$25,000		
Accenture Strategy - UK	£83,000	£10,000	up to £93,000	£31,500	-	-
Alvarez & Marsal	\$175,000	\$52,500- \$87,500	up to \$262,500	\$25,000	6% match	Profit Sharing: Active after 1st year
Axtria	\$120,000	-	up to \$120,000	-	4% match	Relocation: up to \$7,500
Booz Allen Hamilton - Middle East	\$130,000	up to \$32,500 (25% of base)	up to \$214,500	-	6% match for 401k	Fixed Allowance: 40% of base (\$52,000) Relocation: up to \$25,000 Raises: \$10K base salary bump after Year 1; another \$10K base sal- ary bump after Year 2
CapCo	\$128,000	up to \$30,000	up to \$158,000	\$25,000	3% match	PTO Vacation: 22 days/year

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
BOUTIQUE FIRMS (>2000 EMPLO	DYEES)					
Capgemini	\$145,000	-	up to \$145,000	-	-	-
Capgemini Invent	\$155,000	up to \$7,750	up to \$162,750	\$20,000	-	-
Cognizant	\$140,000	up to \$15,000	up to \$155,000	up to \$35,000	50% match up to 6%	PTO Vacation: 15 days
Credera	\$160,000	-	up to \$160,000	-	3% match	PTO Vacation: 15 days
СТС	\$150,000	up to 5% of billed revenue	at least \$150,000	\$10,000	-	PTO Vacation: 10 days
Eversana	-	-	up to \$120,000	-	-	-
FTI Consulting	\$180,000 FTI Delta, Dubai: \$162,000	up to \$40,250 FTI Delta, Dubai: up to \$60,000	up to \$230,250	\$30,000 FTI Delta, Dubai: \$20,000	\$0.83 on \$1 up to 6%	PTO Vacation: 20 days
Gartner	\$122,727	up to \$12,273	up to \$135,000	\$10,000	5% match	-
GEP Worldwide	\$115,000	-	up to \$115,000	\$10,000	3% match	PTO Vacation: 18 days Relocation: up to \$2,500
Grant Thornton	\$155,000	up to \$12,400	up to \$167,400	\$10,000	-	-
Guidehouse (formerly Navigant Consulting)	Healthcare & Life Sciences: \$130,000 Defense & Security: \$115,000	up to \$13,000	up to \$143,000	\$10,000	3% match	-
Huron Consulting	\$125,000	up to \$25,000	up to \$150,000	\$10,000	6% match	PTO Vacation: Unlimited

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
BOUTIQUE FIRMS (>2000 EMPLO	OYEES)					
IBM Global Business Services/ IBM Consulting	\$165,000	up to \$16,000	up to \$181,000	\$35,000	5% match	PTO Vacation: 15 days Relocation: Negotiable
Infosys	\$137,500	up to \$34,375	up to \$171,875	\$10,000	4%	PTO Vacation: 20 days/year Relocation: \$3,000
IQVIA Consulting Services	\$135,000	up to \$27,000	up to \$162,000	\$20,000	-	PTO Vacation: 25 days
Kearney	\$188,000	up to \$65,800	up to \$253,800	\$25,000 (plus \$10,000 for summer interns)	3% matching on 6% contri- bution	PTO Vacation: 18 days Relocation: up to \$10,000
L.E.K Consulting	\$185,000 PhD: \$152,500 UK: £85,800	up to \$25,000 PhD: up to \$18,000	up to \$210,000 PhD: up to \$170,500	\$30,000 PhD: \$15,000 UK: £5,000	5% of profit share	PTO Vacation: 15 days Profit Sharing: up to \$42,000 PhD: up to \$34,100 Tuition: up to \$25,000 for returning interns
Oliver Wyman	\$190,000 PhD: \$125,000	up to \$36,100 PhD: \$30,000 after first year	up to \$226,100	\$30,000 + \$15,000 early signing	50% of 6% match, 4% con- tribution after first year	PTO Vacation: 17 days/year
Publicis Sapient	C\$175,000	up to C\$35,000	up to C\$210,000	-	-	PTO Vacation: 15 days
Roland Berger Strategy Consultants	\$160,000 UK: £78,000	up to \$32,000 UK: up to £23,400	up to \$192,000 UK: up to £101,400	\$35,000	-	-
Slalom Consulting	up to \$175,000 (geo- contingent)	-	up to \$175,000	-	-	PTO Vacation: 17 days/year

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
BOUTIQUE FIRMS (>2000 EMPL	OYEES)					
Tata Consultancy Services (TCS)	\$165,000	up to \$30,000	up to \$195,000	\$25,000	3% match	PTO Vacation: 15 days
Vizient, Inc.	\$100,000	up to \$10,000	up to \$110,000	-	-	PTO Vacation: 25 days/year
Wavestone	\$150,000	up to \$12,000	up to \$162,000	\$30,000	5% 401k match	PTO Vacation: 25 days Relocation: up to \$5,000
World Wide Technology (WWT)	\$130,000	\$10,000 guaranteed	up to \$140,000	\$5,000		-
ZS Associates	\$175,000 PhD: \$117,500	up to \$30,000 PhD: up to \$11,750	up to \$205,000	\$30,000 PhD: \$10,000		PTO Vacation: 15 days Relocation: up to \$5,000 Cost Of Living Adjustment: up to \$17,400 Tuition: 2nd Year Tuition Re- imbursement for returning interns

BIG 4 OVERVIEW

The Big 4 – across practice areas – kept starting salaries flat in 2024. Strategy practices continue to offer the highest overall compensation, with implementation and digital practice areas in 2nd and 3rd place respectively. Public Sector practice area salaries continue to lag their commercial peers, primarily due to the long-term, fixed-rate contracts that dominate the space. Finally, bust-cycle practice areas such as Human Capital slowed as the labor market loosened. We expect these practice areas to marginally increase hiring as we move into the 2025 cycle.

Deloitte Total Comp

	Deloitte S&A	Deloitte Consulting
2021	~\$230K	~\$151K
2022	~\$249k	~\$204k
2024	~\$249k	~\$204k

EY Total Comp

	EY S&O	EY Consulting
2021	~\$215K	~\$195
2022	~\$260k	~\$210k
2023	~\$268k	~\$242k
2024	~\$268k	~\$242k

KPMG Total Comp

	KPMG Strategy	KPMG Consulting
2021	~\$215K	~\$175K
2022	~\$215K	~\$197K
2023	~\$230K	~\$210K
2024	~\$230K	~\$210K

PwC Total Comp

	PwC Strategy&	PwC Consulting
2021	~\$253K	~\$215K
2022	~\$257K	~\$235K
2023	~\$280K	~\$245K
2024	~\$280K	~\$245K

Deloitte.

	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
MBA/PH.D. COMPENSATION						
Deloitte Consulting	Italy: €105,000	-	-	-	-	-
Deloitte Federal	\$128,000	up to \$7,600	up to \$135,600	\$15,000	-	-
Deloitte Government & Public Services	\$130,000	up to \$24,700	up to \$154,700	\$15,000	-	Relocation: up to \$5,000
Deloitte Human Capital	\$160,000 Canada: C\$100,000	up to \$32,200	up to \$192,200	Canada: C\$15,000	1.5% match of first 6% into 401k	-
Deloitte S&A	\$175,000 Toronto: C\$105,000 Calgary: C\$100,000 Mexico City: MXN700,000	up to \$43,750 Mexico City: up to MXN35,000	\$218,750	\$30,000 (\$20,000 contingent on signing early) Canada: C\$15,000	25% match of first 6% into 401k (a total of 1.5%)	Relocation: up to \$10,000 Tuition: Full 2nd year tuition for re- turning interns
Deloitte Tech	\$160,000	-	\$160,000		-	-
Monitor Deloitte	Singapore: S\$145,000	up to S\$17,000	up to S\$162,000	S\$12,000	\$\$25,000	PTO Vacation: 20 days/year



	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
MBA/PH.D. COMPENSATION	I					
Ernst & Young (EY)	\$175,000 Canada: C\$110,000	Real-time bonuses	up to \$175,000	\$30,000 (half paid at signing, half at start date)	4% base salary match after first year	PTO Vacation: Unlimited Relocation: up to \$5,100
EY-Parthenon	\$175,000 UK: £95,000	\$26,250 to \$52,500	up to \$227,500	\$30,000 (plus \$10,000 early signing; half paid at signing, half at start)	25% match up to 6% (1.5% total) after 1 year	PTO Vacation: Unlimited Relocation: up to \$5,100



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MBA/PH.D. COMPENSATION

\$145,000 KPMG Canada: C\$120,000 Canada: C\$120,000



	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
MBA/PH.D. COMPENSATION						
PricewaterhouseCoopers (PwC)	\$175,000	up to \$40,000	up to \$215,000	\$30,000 (paid at start of work)	25% match up to 6%; 1% immedi- ate separate contribution	-
Strategy&	\$190,000	up to \$60,000	up to \$250,000	\$30,000	4% automatic (no match required); 25% match up to 6% in a sepa- rate account	PTO Vacation: 20 days Relocation: up to \$3,000
Strategy& - Amsterdam	€95,000	up to €20,000	up to €115,000	€20,000		up to €5,000



McKinsey, Bain, and BCG kept starting salaries flat in 2024 compared to 2023. The firms continue to expand their market share and strengthen their balance sheets, and as a result we expect starting salaries to slightly increase next year.

Bain Total Comp

2021	~\$236k
2022	~\$246k
2023	~\$285k
2024	~\$285k

BCG Total Comp

2021	~\$236k
2022	~\$248k
2023	~\$270k
2024	~\$270k

McKinsey Total Comp

2021	~\$230k
2022	~\$250k
2023	~\$267k
2024	~\$267k

BAIN & COMPANY (4)

AND A COLLEGE	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
MBA/PH.D. SALARY						
Bain & Company	\$192,000	up to \$63,000	up to \$255,000	\$30,000	401k contribution up to \$8,000	PTO Vacation: 25 days Profit Sharing: Up to 20% of base and bonus vesting after 3 years Relocation: \$8,000 for under 600 miles; \$16,000 for over 600 miles
Bain & Co - Canada	C\$190,000	-	-	C\$30,000	-	-
Bain & Co - Mexico	\$124,000	-	-	-	-	-
Bain & Co - Paris	€112,000	-	-	-	-	-
Bain & Co - Singapore	S\$184,000	S\$73,800	-	S\$40,300	-	-
Bain & Company - UK	£97,000	up to £20,000	up to £117,000	£15,000	up to £10,000	-



	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
MBA/PH.D. SALARY						
BCG	\$190,000	up to \$50,000	up to \$240,000	up to \$30,000	\$10,930 into 401k	PTO Vacation: 15 days Relocation: Interest-free loan
BCG - Australia	A\$160,000	up to A\$61,600	up to A\$221,600	up to A\$40,000	A\$16,000	-
BCG - Brazil	R\$399,000	-	up to R\$399,000	-	-	
BCG - Canada	C\$199,500	up to C\$69,800	up to C\$269,300	C\$26,000	-	-
BCG - India	INR 2,800,000	up to INR 6,000,000	up to INR 8,800,000	INR 2,000,000	-	-
BCG - Spain	€82,200	-	-	€20,000	-	-
BCG - UK	£93,000	up to £17,300	up to £110,300	up to £15,000	up to 9% match	-

McKinsey&Company

MDA /DILD, CALADY	Base	Performance Bonus	Total Cash	Signing Bonus	Retirement	Other
MBA/PH.D. SALARY						
McKinsey & Company	\$192,000	up to \$40,000	up to \$232,000	\$30,000	7.5% into 401k	PTO Vacation: 19 days/year Housing Allowance: up to \$5,000 (geo contingent) Relocation: up to \$10,100 50% 2nd year tuition reimbursement for returning interns
McKinsey & Company - Canada	C\$200,000	up to C\$70,000	up to C\$270,000	up to C\$45,000	C\$14,000	Relocation: up to C\$12,000
McKinsey & Company - Hong Kong	\$110,000	-	up to \$110,000	-	-	-
McKinsey & Company - Riyadh	\$160,000	-	up to \$160,000	-	-	-
McKinsey & Company - UK	£90,000	-	up to £90,000	-	-	-



ALVAREZ & MARSAL 02

01

Max Base: \$175,000 Max Performance Bonus: \$87,500 Max Signing Bonus: \$25,000 Max Total Compensation: \$287,500

ALIXPARTNERS 03

Max Base: \$180,000 Max Performance Bonus: \$60,000 $\textbf{Max Signing Bonus:}~\$45{,}000$ Max Total Compensation: \$285,000

BAIN

04

Max Base: \$192,000 Max Performance Bonus: \$63,000 Max Signing Bonus: \$30,000 Max Total Compensation: \$285,000

ACCENTURE STRATEGY 05

Max Base: \$175,000 Max Performance Bonus: \$55,000 Max Signing Bonus: \$52,500 Max Total Compensation: \$282,500

06 **ANALYSIS GROUP**

Max Base: \$190,000 Max Performance Bonus: \$47,500 Max Signing Bonus: \$45,000 Max Total Compensation: \$282,500

PWC STRATEGY&

Max Base: \$190,000 Max Performance Bonus: \$60,000 Max Signing Bonus: \$30,000 Max Total Compensation: \$280,000

OLIVER WYMAN

Max Base: \$190,000 Max Performance Bonus: \$36,100 Max Signing Bonus: \$45,000 Max Total Compensation: \$271,100

BOSTON CONSULTING GROUP

Max Base: \$190,000 Max Performance Bonus: \$50,000 Max Signing Bonus: \$30,000 Max Total Compensation: \$270,000

EY-PARTHENON

Max Base: \$175,000 Max Performance Bonus: \$52,500 Max Signing Bonus: \$40,000 $\textbf{Max Total Compensation:}\ \$267{,}500$

TRENDS IN MBA/PH.D. SALARIES

Yearly Salary Trend

	2021	2022	2023	2024
Base	~\$165k	~\$175k	~\$192k	~\$192k
Signing	~\$30k	~\$30k	~\$35k	~\$35k
Perf. Bonus	~\$42k	~\$42k	~\$63k	~\$63k

^{*}Note: Total compensation calculations include base salary, max performance bonus, and **max** signing bonus



SUMMARY

Staff compensation stayed flat across consulting firms while project rates did the same. Due to this, we draw 5 main conclusions about 2024 compensation.

- Firms responded to weaker market demand for their services by conducting layoffs and eliminating starting salary increases. This was made possible by the commensurate slowdown in Big Tech and Finance, but also in Fortune 1000 internal strategy practices who were also impacted by cost-cutting.
- **Growth declined, but margins did not.** As project rates and salaries stayed steady while firms conducted layoffs, margins remained constant. This insulated partners from the pain that junior folks experienced and bodes well for a rebound in hiring investment in 2024.
- Consulting firms are continuing to differentiate using comp packages as a tool. More generous profit-sharing plans and unlimited PTO are becoming more widespread, and the firms who offer these benefits have a decided advantage over those who don't.
- The total comp gap between the top firms and everyone else remains large. While most firms kept base salaries flat this year, the top firms (who drive outsized industry growth) still offer dramatically higher variable compensation, more generous benefits, and less travel. With more attractive comp and lifestyle perks, there may be less reasons than ever for top candidates to choose smaller firms.
- **Consultant utilization will rebound.** Consultant utilization decreased in 2023 from a pandemic-era peak. Due to rebounding demand and smaller headcount, we expect utilization to increase in 2024. This should lead to decreased retention and a slight increase in hiring in 2025.

Although global macroeconomic activity is projected to pick up in 2025, there are no signs that the labor market will return to a white-hot state. This will incentivize consulting firms to increase starting salaries only slightly in 2025.

